

Five year summary

	2016 £m	2015 £m	2014 £m	2013 £m	2012 £m
Revenue	600.6	567.2	609.1	619.6	587.8
Profit:					
Headline operating profit	99.6	102.1	111.1	107.4	97.5
Amortisation of acquired intangible fixed assets	(4.5)	(4.2)	(3.9)	(4.5)	(2.0)
Operating profit prior to exceptional items	95.1	97.9	107.2	102.9	95.5
Profit on disposal of investments	–	–	–	–	2.4
Acquisition costs	(0.6)	–	(0.2)	–	(2.5)
Reorganisation costs	–	(20.0)	–	(0.8)	(2.4)
Operating profit	94.5	77.9	107.0	102.1	93.0
Net finance costs	(2.6)	(2.9)	(3.3)	(3.7)	(3.0)
Profit before taxation	91.9	75.0	103.7	98.4	90.0
Taxation	(24.9)	(18.8)	(24.4)	(25.3)	(22.8)
Profit after taxation	67.0	56.2	79.3	73.1	67.2
Non-controlling interests	–	–	0.1	(0.1)	(0.1)
Profit attributable to the equity holders of the parent	67.0	56.2	79.4	73.0	67.1
Headline earnings per share (pence)	37.0	39.5	43.8	41.2	37.5
Dividend per share (pence)	15.8	15.1	14.4	13.5	12.3
Special dividend per share (pence)	–	10.0	20.0	10.0	–
Assets employed					
Intangible fixed assets	206.7	175.2	172.1	167.9	166.8
Tangible fixed assets	509.0	429.6	434.6	444.6	448.7
Other assets and liabilities	(88.5)	(67.5)	(71.5)	(80.1)	(77.2)
	627.2	537.3	535.2	532.4	538.3
Financed by					
Share capital	33.1	33.1	33.1	33.1	33.1
Reserves	594.8	516.1	537.3	513.7	469.6
Shareholders' funds	627.9	549.2	570.4	546.8	502.7
Non-controlling interests	0.4	0.4	0.5	0.6	1.4
Net (cash)/borrowings	(1.1)	(12.3)	(35.7)	(15.0)	34.2
Capital employed	627.2	537.3	535.2	532.4	538.3
Net assets per share (pence)	328.0	286.9	297.9	285.6	262.6
Return on capital employed (%):					
Headline operating profit divided by the average of opening and closing capital employed as adjusted for certain items of goodwill written off	17.1	19.0	20.7	19.9	17.9